

# CREATING A COMMUNITY-BASED REGIONAL BOX OFFICE

- 1. Access your organizational capacity
  - a. Staffing (tech savvy?)
  - b. Technology Infrastructure (networks, software, hardware, phones, etc.)
  - c. Physical/location, space
  - d. Leadership (community organizing)
  - e. Mission (is this consistent with your mission?)
  - f. Board Commitment (financial investment, promoting other organizations)

#### 2. Access the *community need*

- a. Identify existing box offices in the region... are you the right organization to undertake this project or should you be suggesting it to another
- b. Inventory presenting organizations that sell tickets
- c. Analyze the existing marketing / promotional strategy for the Arts in the region
- d. Interview reps from the travel & tourism industry and ask for their support
- e. Interview reps from the chamber of commerce and ask for their support
- f. Determine whether there are existing data centers for the Arts in the region

## 3. Identify Initial Ticketing Partners

- a. Start with the 2-3 largest (cornerstone) organizations during the first 90 days, taking on one per month
- b. Determine annual ticketing revenue
- c. Involve them as early as possible to build the box office together... since they will represent the majority of your ticketing volume, the box office systems/processes need to accommodate their operations
- d. Get signed agreements which establish all financial terms, expense sharing policy for customization work and tax related issues

# 4. Identify a Software Partner (THIS IS A KEY DECISION... CONSIDER THIS A PARTNERSHIP AND NOT JUST A VENDOR/CUSTOMER RELATIONSHIP!!!)

- a. Test drive as many systems as possible (they all offer guest access)
- b. Plan for tomorrow and ensure room for growth
- c. Check references carefully ensure support services are excellent
- d. Investigate customization resources/procedures/terms
- e. Investigate networking/hardware requirements
- f. Staff training options
- g. Request at least 3 quotes



h. Remember, technology is changing very quickly! Access a license subscription model via the classic lease/purchase option. Three years is forever with technology

#### 5. Budget Assessment

- a. Ensure the combined ticketing revenue of key partners and yourself cover the fixed costs of the project
- 6. Negotiate credit card processing terms
  - a. Start with your local banks and ask for them to waive their fees as a donation
  - b. Request at least 3 quotes

#### 7. System design

- a. Always highlight/celebrate your ticketing partners in your design
- b. Ensure integration with existing website
- c. Establish fee structures / pricing rules early and stick with them... simpler is better
- d. Physically inspect venues to verify seating charts

## 8. System implementation

- a. Allow for at least 90-120 days to install equipment/networks, customize the software and train your staff
- b. Initial training should be done in person. Follow-up can be online /remote.
- c. Beta test: start with a medium size event the first week, and then introduce additional events slowly to work out bugs
- d. Carefully monitor network/system diagnostics and reports to identify problems. Do not assume that everything is going ok because you're not hearing from people
- e. Anticipate problems/delays

#### 9. After 30 days of beta... GO FOR IT!

- a. Market and promote! Flood the media-waves with a sustained 6 month ad blitz (print, radio, internet, etc.) establishing the new regional box office as the go-to location for performing arts information and tickets
- b. Issue press release highlighting the community partnerships and positive economic impacts of the project
- c. Actively recruit new ticketing partners by referring them to your existing partners... ask your existing partners to help recruit
- d. Check in routinely with your partners and get their feedback. Verify that they are satisfied with the presentation of their unique brand
- e. Start to leverage the data and tell the story of the collective economic impact of performing arts in your region
- f. Keep looking ahead in regards to technology upgrades and stay in constant communication with your software partner