



CELEBRATING 35 YEARS





supports artists with grants and professional resources; establishes vital connections between artists, arts programmers, and the public; and strengthens the region's creative economy through research that

NFFA

You can help strengthen **NEFA's impact** by making an online gift at www.nefa.org.

informs public policy.

DANCE, THE SPIRIT OF CAMBODIA | CAMBODIAN ARTISTS PROJECT | PHOTO: RACHEL COOPER • TRISHA BROWN DANCE COMPANY | NATIONAL DANCE PROJECT | PHOTO: CHRIS CALLIS • ELECTRIC DRAGON | NEW MODERN THEATRE PROJECT | PHOTO: CHRIS PFUHL • DAN HURLIN'S DISTARMER | EXPEDITIONS | PHOTO: RICHARD TERMINE • NORTHERN FOREST CANOE TRAIL | ART & COMMUNITY LANDSCAPES | PHOTO COURTESY OF THE NATIONAL PARK SERVICE • DOUG VARONE AND DANCERS | NATIONAL DANCE PROJECT | PHOTO: LOIS GREENFIELD • EMILY JOHNSON (YUP'IK, RIGHT) | NATIONAL NATIVE ARTIST EXCHANGE | PHOTO COURTESY OF VERMONT PERFORMANCE LAB • SANDGLASS THEATER'S STORY OF THE DOG | NEW ENGLAND STATES TOURING | PHOTO: FRANK MULLEN • CULTURAL ORGANIZATION OF LOWELL'S RIVERFEST | FUND FOR THE ARTS | PHOTO: CARITA RAMOS • ODAIKO NEW ENGLAND | NEW ENGLAND STATES TOURING | PHOTO: FRANK MULLIN • FLOTILLA FESTIVAL | ART & COMMUNITY LANDSCAPES | PHOTO: MAURA CRONIN • LIZ LERMAN DANCE EXCHANGE FEROCIOUS BEAUTY: GENOME | NATIONAL DANCE PROJECT | PHOTO: KEVIN

NEFA WAS CREATED AS ONE OF six regional arts organizations nationwide with funding through the National Endowment for the Arts and New England state arts agencies. As a 501(c)(3) public charity with additional funding from corporations, foundations, and individuals, NEFA now operates with an annual budget of over \$7 million to develop and deliver arts programs on local, regional, national, and international levels.

NEFA's mission is to creatively support the movement of people, ideas, and resources in the arts within New England and beyond, make vital connections between artists and communities, and build the strength, knowledge, and leadership of the region's creative sector.



SARAH SOCKBESON (PENOBSCOT) | NATIVE ARTS NEW ENGLAND PHOTO: NICHOLAS HALSDORFF

The National Theatre of the Deaf (NTD) tours New England with Gilgamesh, one of 25 traveling NTD productions that NEFA will support over the years.

With support from the Jessie B. Cox Charitable Trust, NEFA begins three-year plan to develop new arts partnerships in rural communities.

NEFA is incorporated as a private, nonprofit organization. Thomas Wolf is executive director.

The New England Touring Program begins with 15 featured musicians and performing artists.

NEFA sponsors New in New England conference, which launches focus on the presentation of contemporary, experimental work.



NEFA publishes The Arts and the New England Economy.

Visual Arts/Media Program is launched to tour exhibitions to audiences throughout the region, nation, and the world.

for the next era.

WITHOUT

BOUNDARY

NEFA has been a pioneering

building a national support

increasing civic engagement

commitment to artists, art

forms, and programs that

defy traditional boundaries

has driven our success. NEFA's 35th anniversary represents the culmination of more than a generation of boundary-breaking work while serving as a platform

system for contemporary

dance, to defining the

creative economy, to

through public art, our

cultural force since its

founding in 1976. From

Holly Sidford signs on as executive director.

NEFA launches Mixed Signals, distributing work by independent film and video artists.



NEFA funds the first regional, seven-site tour of dance innovator Trisha Brown.

Arts initiative to support folk artists in the region.

NEFA launches Traditional

NEFA launches the Regional Fellowships for Visual Artists program; granting \$5,000 awards to New England visual artists in partnership with the National Endowment for the Arts.

The Lila Wallace-Reader's Digest Fund awards NEFA and the National Jazz Service Organization a \$3.4 million grant to manage the Lila Wallace-Reader's Digest National Jazz Network.

NEFA produces Presenting the Folk Arts in Lowell, MA, the first conference and performance showcase focusing on issues of folk arts presentation.

Fund for the Arts becomes a permanent fund of NEFA, supporting public art in Greater Boston.

Sam Miller takes helm as executive director.



BOSTON UNIVERISTY PHOTO SERVICES

In partnership with the NEA, Poet Laureate Robert Pinsky, Boston University, and the Library of Congress, NEFA establishes the Favorite Poem Project.

NEFA's Fund for the Arts launches Visible Republic, a four year public

art funding collaboration including the LEF Foundation and the Boston

NEFA presents a major regional folk arts conference in Portland, ME, called Local Ingenuity: Engaging Cultural

Traditions in Community Building.

Foundation.

NEFA receives \$300,000 grant from the National Endowment for the Arts Challenge III program.

Cambodian and Laotian traditional performing artists are the first beneficiaries of NEFA's Newcomers Project.

NEFA funds 2,062 performances and workshops region-wide. Audiences surpass 2.9 million. Budget reaches \$1.8 million.





PHOTO: AL KAREVY

Liz Lerman's Dance Exchange, with women and men of all ages, expands the definition of dance through residencies at

six New England sites.

NEFA establishes first region-wide

commissioning

project with New

consortium. The

England Presenters

Apple Hill Chamber

Players travels to 17

sites in the region.

and touring

New England Artists' Congress IV is held in Newport, NH, with NEFA support.

NEFA launches the Building Communities

A \$1 million National Endowment for the Arts leadership grant is awarded to NEFA to initiate the National Dance Project, setting the stage for a longterm partnership with the Doris Duke Charitable Foundation and other major funders.

through Culture program.

With the National Endowment for the Arts, NEFA hosts Clearing the Path: Arts and Accessibility in New England to develop model approaches to accessibility practices in the arts.

Creative Economy Initiative: NEFA partners with the New England Council to define the creative economy and analyze its collective economic impact.

The first Idea Swap - the networking event associated with the Expeditions program - takes place at the American Textile Museum in Lowell, MA.

With a grant from the U.S. Department of Commerce, NEFA, in partnership with the Massachusetts Cultural Council, launches MatchBook.org, an online performing arts directory that links artists with those who hire them.



MARTHA GRAHAM DANCE COMPANY HOTO: JOHN DEANE

In partnership with the National Endowment for the Arts and Dance/USA, NEFA makes the first of three years of grants in the American Masterpieces: Dance program.

NEFA collaborates with its five sister regional arts organizations to publish the report Global Positioning Strategy (GPS) for the Arts: Recommitting America to International Cultural Exchange.

2011



PHOTO: BASKETWEAVER JEREMY FREY (PASSAMAQUODDY)

With support from the Ford Foundation, NEFA, in association with the Maine Indian Basketmakers Alliance (MIBA), convenes the region's Native American artists and leaders to design a support system for New England's Native artists.

> NEFA partners with the National Endowment for the Arts and the National

Park Service on Art & Community Landscapes.



INCOLN STREET GREEN STRIE ART & COMMUNITY LANDSCAPES PHOTO: MATT CHAN



NEFA produces Dance. the Spirit of Cambodia, the first formal U.S. tour of Cambodian dance and music in over a decade.



With support from The Andrew W. Mellon Foundation, the National Theater Pilot makes the first of two rounds of grants for devised theater projects.



NITIATIVE IN CONCORD, MA

With support from the Aliad Fund at the Boston Foundation, NEFA's National Dance Project hosts the New England Dance Lab in 2007 and seven gatherings throughout the region in 2008. These free events reach over 270 dance artists, presenters, funders, and administrators interested in nurturing the region's dance ecology.



HOTO: RACHEL COOPER

2004





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BOARD OF DIRECTORS STAFF & FUND FOR THE ARTS ADVISORS Dear Friends,

It is my pleasure to share this year's annual report, a special edition which marks NEFA's 35 years at work.

"Steadfast" and "boundary-breaking" are not typically used to describe the same organization. But over the past 35 years, NEFA has served as both an anchor of support for diverse artists and art forms, and a catalyst for pioneering partnerships and programs. This dual role has established us as a laboratory for pilot projects and a trusted steward of resources among our funders and donors.

In fiscal year 2011, NEFA made 486 grants, distributing \$3.45 million to 1,350 artists and organizations throughout New England and across the U.S. The year's first-ever Creative Communities Exchange and Creative Economy awards are exemplars of groundbreaking in other NEFA programs and services.

None of this work would be possible without the vision and support of our funders, or the extraordinary dedication of our board of directors and staff, past and present, to whom I extend deepest gratitude.

This report provides a selection of stories and images -- of mastery and endeavor, of connection and community, of artists and those who support them -- which together present an inspired point of departure for the years ahead.

With appreciation,

Rebecca Blunk Executive Director

PROGRAMS & SERVICES

As a grantmaker, convener, program initiator, developer of resources, and builder of creative partnerships, NEFA celebrates New England while playing a national role in the development of model programs, international cultural exchange, advocacy, and access to the arts. By leveraging public and private funding, NEFA awards an average of \$3 million annually in more than 450 grants, and produces tools, research, and events that serve and connect artists, organizations, and communities.

Visit nefa.org for more detail on current programs and services, including:

- » Center StageSM
- » National Dance Project
- » National Theater Pilot
- » Native Arts
- » New England Presenting & Touring
- » Public Art
- » Creative economy research
- » CultureCount
- » MatchBook.org
- » NEFA Network



35 YEARS. COUNTLESS FIRSTS.

1981 NEFA's first creative economy report, *The Arts and the New England Economy*, was landmark in that no organization had presented research on the economic impact of the arts in New England. Subsequent studies expanded on the initial report's findings, revealing that the region's cultural nonprofits were a more significant financial force than anyone had ever imagined. Business and cultural leaders took note, and in 1998 joined NEFA to organize the Creative Economy Initiative. NEFA continued to pioneer creative economy research as the first to quantify sector employment in 2000 and the first to publicly define the sector in 2007. Numerous milestones have since followed, most recently the Creative Communities Exchange in May 2011. The two-day event brought together 220 creative and cultural community leaders for networking and workshops and featured NEFA's first-ever Creative Economy awards.

(L-R) NEFA BOARD MEMBER JANE JAMES, NEA CHAIR ROCCO LANDESMAN, ARTIST MARTY POTTENGER, AND NEFA EXECUTIVE DIRECTOR RESECCA BLUNK AT THE 2011 CREATIVE COMMUNITIES EXCHANGE PHOTO: LAUREN WINSOR



JOHN PLUKAS Board member since 1996 Wainwright Capital Management. Boston MA

"For the last 14 years, I've enjoyed working with NEFA's outstanding staff as they both created and successfully managed programs in many artistic fields. Personally, I am pleased to support all of NEFA's programs."

35

1976

NEFA is incorporated as a private, nonprofit organization. First year's budget: \$37,900. Presenting Performances: A Handbook for Sponsors by executive director Thomas Wolf is published and receives wide use.

1977

The New England Touring Program begins as a touring vehicle for 15 featured New England musicians and performing artists.

1980

The Visual Arts/Media Program is launched to tour exhibitions to audiences throughout the region, nation, and the world.

1981

NEFA publishes *The Arts and the New England Economy*, documenting the economic impact of the arts in the six-state region.

1982

The National Theatre of the Deaf (NTD) tours New England with Gilgamesh, a unique production performed by an ensemble of deaf and hearing actors. One of 25 traveling NTD productions that NEFA will support over the years.

1984

NEFA sponsors New in New England conference, which launches focus on the presentation of contemporary, experimental work. The works of multi-disciplinary artists, such as media/performing artist Peter Rose and actor/performance artist Spalding Gray, are seen and result in dozens of new organizations joining NEFA's presenter network.

1985

With support from the Jessie B. Cox Charitable Trust, NEFA begins a three-year plan to develop new arts partnerships in rural communities, and stimulate interest in contemporary arts.

1986

Holly Sidford signs on as executive director

NEFA launches Mixed Signals, an innovative program that distributes work by independent film and video artists to audiences across the region via cable television.

1986

NEFA funds the first regional, seven-site tour of dance innovator Trisha Brown. Audiences get a close look at Brown's complex and original style, which continues to bring her international renown.

1987

NEFA establishes first region-wide commissioning and touring project with New England Presenters consortium. The Apple Hill Chamber Players travels to 17 sites in the region.

1988

NEFA launches Traditional Arts initiative to support folk artists in the region.

1988

Liz Lerman's Dance Exchange, with women and men of all ages, expands the definition of dance through residencies at six New England sites, which bring local people and their stories into the dance.

1988

NEFA funds 2,062 performances and workshops region-wide. Audiences surpass 2.9 million. Budget reaches \$1.8 million.

1989

NEFA receives a \$300,000 grant from the National Endowment for the Arts Challenge III program, which helps leverage an additional \$1.2 million to strengthen contemporary and traditional arts in New England.

1989

Cambodian and Laotian traditional performing artists are the first beneficiaries of NEFA's Newcomers Project to assist refugees and new immigrant performing artists with bookings, contracts, promotional materials, and showcase opportunities.

1990

NEFA launches the Regional Fellowships for Visual Artists program; granting \$5,000 awards to New England visual artists in partnership with the National Endowment for the Arts.



35 YEARS. THOUSANDS OF COMMUNITIES.

1986-87 The tours of the Trisha Brown Dance Company and New Hampshire-based Apple Hill Chamber Players were early examples of NEFA's holistic approach to building presenter networks. For both projects, NEFA not only provided funding but also tour and presenter planning support, elevating the involvement and profile of presenting organizations within the region. NEFA later established Expeditions, a grant program for New England presenters that supports the touring of exemplary performing arts projects. A cornerstone of Expeditions is the annual Idea Swap, a regional networking event for presenters to share and seed project ideas and discuss future collaborations. 2011 marks the Idea Swap's 10th anniversary as well as the return of dance innovator Trisha Brown as a NEFA grant recipient.

IDEA SWAP 2010 PHOTO: ABIGAIL BAISAS



RANDALL ROSENBAUM Board member since 1995 Rhode Island State Council on the Arts. Providence RI

"I'm a member of NEFA's board because I'm the director of the Rhode Island State Council on the Arts, but I serve because NEFA is the best way to ensure that artists in Rhode Island benefit from all the good work that's happening throughout New England and the rest of the country."



35 YEARS. INFINITE CONNECTIONS.

1991 NEFA initially approached the Lila Wallace-Reader's Digest Fund seeking grant support for its New England Jazz Network. Instead, the Fund asked NEFA to co-facilitate the development of a new initiative, the National Jazz Network. The project marked NEFA's foray into national work and laid the groundwork for the expansion of NEFA's New England Dance Project into the National Dance Project (NDP), a model of how private and public funding can work together. NDP has since served as the prototype for two more NEFA-developed national programs, American Masterpieces: Dance and the National Theater Pilot. The latter was inspired by a 2009 NEFA study that revealed significant, untapped potential for the development and nationwide touring of collaborative theater works.

ARMITAGE GONE! DANCE | NATIONAL DANCE PROJECT PHOTO: JULIETA CERVANTES



GEETA AIYER Board member since 2002 Boston Common Asset Management, LLC, Boston MA

"NEFA and the Creative Economy have never been more important to our region. As a 25-year resident of New England, I welcomed the chance to use my experience in finance and sustainable investing in support of NEFA's work."

1991

The Lila Wallace-Reader's Digest Fund awards NEFA and the National Jazz Service Organization \$3.4 million for the Lila Wallace-Reader's Digest National Jazz Network. In its first three years, the Network supports 8,714 artists in 1,123 performances, reaching 1.6 million people. A \$5.1 million grant from the Fund extends the program for three more years.

199

NEFA produces Presenting the Folk Arts in Lowell, MA, the first conference and performance showcase to bring together over 100 traditional artists, presenters, folklorists, and educators to focus on issues of folk arts presentation.

1992

Fund for the Arts becomes a permanent fund of NEFA, supporting public art in Greater Boston. Ensuing projects include collaboration between Boston artist Wen-Ti Tsen and students of the Boston Arts Academy to create a new façade for the Academy building.

1994

Sam Miller takes NEFA's helm as executive director.

1996

A \$1 million National Endowment for the Arts leadership grant is awarded to initiate the National Dance Project. In its first year, the project supports the creation and national touring of more than 17 contemporary dance projects, including Eiko and Koma, Ballet Hispanico, Rennie Harris, and the Mark Morris Dance Group. Funding is later matched by a significant grant from Doris Duke Charitable Foundation and other major funders.

1996

NEFA launches the Building Communities through Culture program, which links the leadership of participating communities, increases available resources, and creates a body of knowledge about sites in New England in which cultural activities are central to community building efforts.

1997

New England Artist's Congress IV is held in Newport, NH with NEFA support. The Congress highlights communities that engage artists as vital partners in their growth and renewal.

1998

In partnership with the NEA, Poet Laureate Robert Pinsky, Boston University, and the Library of Congress, NEFA establishes the Favorite Poem Project to create an audio and video archive of Americans reciting their favorite poems.

1999

NEFA's Fund for the Arts launches Visible Republic, a four year public art funding collaboration including the LEF Foundation and the Boston Foundation, which provides grants to artists for site-specific public art projects in Greater Boston.

1999

NEFA presents a major regional folk arts conference in Portland, ME, called Local Ingenuity: Engaging Cultural Traditions in Community Building. Two hundred community arts administrators, folklorists, artists, and public sector workers explore the relationships between artists, the community, and the institutions that enable community work to flourish.

2000

With the National Endowment for the Arts, NEFA hosts Clearing the Path: Arts and Accessibility in New England, to develop model approaches to accessibility practices in the arts. Participants include artists, arts administrators, and disability service organization staff members.

2000

Creative Economy Initiative: NEFA partners with the New England Council to define the creative economy and analyze its impact in The Creative Economy Initiative: The Role of the Arts and Culture in New England's Economic Competitiveness.

2001

NEFA produces Dance, the Spirit of Cambodia, the first formal U.S. tour of Cambodian dance and music in over a decade. Forty master dancers and musicians toured 12 U.S. cities, and offers a rare opportunity for communities around the country to experience Cambodia's honored art forms.

2002

The first Idea Swap — the networking event associated with the Expeditions program — takes place at the American Textile Museum in Lowell, MA. Many of the presenters who attended this year's 10th Idea Swap were there. The technology has changed, but the goals remain current: supporting well-planned, high quality performing arts projects in New England.

2004

NEFA partners with the National Endowment for the Arts and the National Park Service on Art & Community Landscapes, which supports site-based public art as a catalyst for increased environmental awareness and stewardship.



35 YEARS. A MYRIAD OF ARTISTS.

1999 More than 50 artists received public art funding through the Visible Republic program, creating plans for community-inspired installations that ranged from live video projections to limestone sculptures to a guerilla photography exhibit. The program was supported in part by NEFA's Fund for the Arts, which began in 1981 to bolster the field of public art. Two years ago, NEFA launched the Public Art Discussion Series by bringing together artists, community leaders, and public art experts for bimonthly talks to further cultivate the field. NEFA's commitment to underserved art forms also includes its Native Arts program, which fosters the Native Artist community on a regional and national level by promoting the preservation and exchange of indigenous arts along a continuum from traditional to contemporary. Projects include dance, beadwork, basketmaking, sculpture, film, and ceramics.

Joseph wheelwright's $\textit{SLEEPING MOON}\ |\ \text{Fund for the arts}$ photo: andrews mccormick



TED LANDSMARK Board member since 1996 Boston Architectural College, Boston MA

"Public art significantly enhances the communities within which it is placed, bringing higher qualitative and quantitative values to those areas. NEFA's Fund for the Arts has enabled me to add to the quality of our built environment."



35 YEARS. BOUNDLESS IMPACT.

2009 NEFA collaborates with its five sister regional arts organizations to publish the report Global Positioning Strategy (GPS) for the Arts: Recommitting America to International Cultural Exchange. Created as a resource for the Obama administration, the report highlights the importance of two-way international cultural exchange as well as examples of successful programs that could serve as models for future initiatives. A year later, NEFA launched Center StageSM, in partnership with the U.S. Department of State, that will bring artists from around the world to American cities for performances, workshops, and community engagement. NEFA's far-ranging work on the international stage began in the early 1990s with a project involving Cambodian American artists and their counterparts at the Royal University of Fine Arts in Phnom Penh to preserve and share classical Cambodian dance. A hallmark was the 2001 NEFA-produced tour, Dance, the Spirit of Cambodia.

CAMBODIAN ARTISTS PROJECT | DANCE, THE SPIRIT OF CAMBODIA
PHOTO COURTESY OF THE HOPKINS CENTER AT DARTMOUTH COLLEGE



ANDREA ROGERS
Board member since 1996
Executive Director Emerita,
Flynn Center for the Performing Arts,
Burlington VT

"I am committed to NEFA as an organization because it strengthens the arts regionally, nationally, and internationally, and because NEFA draws on my own experience in and passion for the arts."

2005

With support from the Ford Foundation, NEFA, in association with the Maine Indian Basketmakers Alliance (MIBA), convenes the region's Native American artists and leaders to design a support system for New England's Native artists. NEFA becomes a member of the Ford Foundation's IllumiNation cohort, seven organizations across the U.S. working to strengthen and expand the national philanthropic network for Native arts and culture.

2006

With a grant from the U.S. Department of Commerce, NEFA, in partnership with the Massachusetts Cultural Council, launches MatchBook.org, an online performing arts directory that links artists with those who hire them to provide cultural programming in their communities. Today over 1,400 New England artists are profiled on the site.

2007

In partnership with the National Endowment for the Arts and Dance/ USA, NEFA makes the first of three years of grants in the American Masterpieces: Dance program. AMD, based on the model of NEFA's National Dance Project, celebrates American dance and choreography, and resulted in 45 select projects with over 100 performances, tours, and educational programs reaching U.S. communities of all sizes.

2008

With support from the Aliad Fund at the Boston Foundation, NEFA's National Dance Project hosts the New England Dance Lab in 2007 and seven gatherings throughout the region in 2008. These free events reach over 270 dance artists, presenters, funders, and administrators interested in nurturing the region's dance ecology. and results in new dance residency opportunities and a strengthened network.

2009

NEFA collaborates with its five sister regional arts organizations to publish the report Global Positioning Strategy (GPS) for the Arts: Recommitting America to International Cultural Exchange. Created as a resource for the Obama administration. GPS for the Arts highlights the importance of two-way international cultural exchange along with examples of successful programs that could serve as models for future initiatives.

2010

With support from The Andrew W. Mellon Foundation, the National Theater Pilot makes the first of two rounds of grants for devised theater projects. Modeled after NEFA's National Dance Project, the two year pilot is creating a system of support for professional artist-led collaborative theater.



35 YEARS OF IMPACT.



NEFA connects artists and communities through dynamic systems of support, producing synergies and impact that radiate from New England and around the globe.

FINANCIAL STATEMENTS

JUNE 1, 2010 - MAY 31, 2011

CONDENSED STATEMENT OF FINANCIAL POSITION

Λ	-	-	-	-	0

Cash	713,917
Certificates of deposit	3,398,278
Investments	6,218,641
Grants receivable	7,443,875
Fixed assets	102,509
Other assets	33.404

TOTAL ASSETS 17,910,624

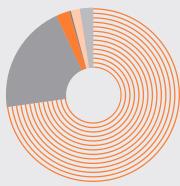
LIABILITIES AND NET ASSETS

LIADICITIES AND NET ASSETS	
Accounts payable and accrued expenses	203,483
Grants payable	2,705,397
Agency funds payable	121,711
Total liabilities	3,030,591
Unrestricted funds - operating	3,074,978
Temporarily restricted funds	11,805,055
Total net assets	14.880.033

TOTAL LIABILITIES AND NET ASSETS

17,910,624

REVENUE



	Foundations & Corporations	73.0%
_	National Endowment for Arts	20.1%
	State Arts Councils	2.6%
_	Individual Contributions	0.3%
	Earned Income	1.5%
_	Interest & dividend income	2.5%

EXPENSE



□ Grantmaking	59.4%
Research & Program Services	23.5%
Administration	10.5%
■ Communications & Developme	nt 6.6%

THE NEW ENGLAND FOUNDATION FOR THE ARTS IS A PUBLIC CHARITY AND HAS RECEIVED QUALIFICATION AS A TAX-EXEMPT CORPORATION UNDER THE PROVISIONS OF THE U.S. INTERNAL REVENUE CODE SECTION 501(C)(3). THE ACCOMPANYING FINANCIAL STATEMENTS REPRESENT NEFA'S ACTIVITY FOR THE FISCAL YEAR ENDING MAY 31, 2011.

CONDENSED STATEMENT OF ACTIVITIES

TEMPORARILY RESTRICTED Contributions & grants National Endowment for Arts State arts councils Service fees and other income Net investment gain (loss) Net assets released from restrictions CHANGE IN TEMPORARILY RESTRICTED NET ASSETS	4,164,423 1,149,500 146,600 0 461,205 (5,675,693) 246,035
CHANGE IN TEMPORARIET RESTRICTED NET ASSETS	240,035
Unrestricted revenue Net investment gain (loss) Net assets released from restrictions Total revenue and other support National Dance Project New England Presenting & Touring National Theater Pilot Center Stage SM Public Art Native Arts Research, documentation and evaluation General program services Total program services	106,245 471,548 5,675,693 6,253,486 2,962,075 561,054 489,155 191,887 99,470 150,544 210,322 152,967 4,817,474
Administration and general Development, marketing and communication Total supporting services Total expenses	611,426 383,178 994,604 5,812,078
CHANGE IN UNRESTRICTED NET ASSETS	441,408
NET Change in Net Assets Net Assets - Beginning of Year	687,443 14,192,590
NET ASSETS - END OF YEAR	14,880,033

A COMPLETE SET OF AUDITED FINANCIAL STATEMENTS FOR FISCAL YEAR 2011 IS AVAILABLE UPON REQUEST.

2011 GRANT RECIPIENTS

Aardvark Jazz Orchestra Somerville MA • Academy of Music Theatre Northampton MA • Adele Myers and Dancers

Hamden CT • Afro-Semitic Experience Whitneyville CT • Watie Akins Brewer ME • Allentown Symphony Association Allentown PA • Alliance Française San Juan PR • Alturas Duo West Hartford CT • Alumni Hall Cultural Center Haverhill NH • Alverno College Milwaukee WI • Amazing Things Arts Center Framingham MA • American Dance Festival, Inc. Durham NC • American Magic-Lantern Theatre East Haddam CT • American Records West New York NJ • Angkor Dance Troupe, Inc. Lowell MA • Aniruddha Knight and Ensemble Middletown CT • Annie-B Parson/Big Dance Theater Brooklyn NY • Antrim Recreation Department Antrim NH • Aparna Sindhoor Dance Theater Somerville MA • Aquinnah Cultural Center, Inc Chilmark MA • Chris Arrell Natick MA • Art Power! La Jolla, CA • Articulation Boston MA • Arts Alliance of Northern New Hampshire Littleton NH • Arts Coordinating Representatives, (ARTCORE) Inc Casper WY • Arts Council of Tamworth Tamworth NH • Asia Society New York NY • Asphalt Orchestra Brooklyn NY • Arizona State University, Gammage Theater Tempe AZ • Auburn Performing Arts Center Auburn WA • Auditorium Theatre of Roosevelt University Chicago IL · Avner the Eccentric Peaks Island ME · AXIS Dance Company Oakland CA · Bala Music and Dance Lyme CT · Ballet Hispanico New York NY • Ballet Memphis TN • Darren Bark Cherokee NC • Bates College, Department of Music Lewiston ME • Bates College, Olin Arts Center Lewiston ME • Bates Dance Festival Lewiston ME • Bay Chamber Concerts Rockport ME • Bay View Music Festival Petoskey MI • Beehive Design Collective Machias ME • Bella Voce Women's Chorus of Vermont Essex Junction VT • Bellows Falls Opera House Bellows Falls VT • Bill T. Jones/Arnie Zane Company New York NY • Amelia G Bingham Mashpee MA • Black Cultural Programming Committee Knoxville TN • Blackstone River Theatre Cumberland RI • Boris Charmatz/Musee De La Danse Paris, France • Borromeo String Quartet Jamaica Plain MA • BoSoma Dance Company Allston MA • Boston Classical Guitar Society Brookline Village MA • Boston Cyberarts, Inc Jamaica Plain MA • Boston Jewish Music Festival Needham MA • Boston Lyric Opera Boston MA • Boston Musica Viva Somerville MA • Bowdoin College, Department of Music Brunswick ME • Branford Folk Music Society Branford CT • Brattleboro Music Center Brattleboro VT • Brentano String Quartet Marblehead MA • Michael Bresler Providence RI • Brooklyn Academy of Music Brooklyn NY • Bushnell Center for the Performing Arts Hartford CT • California State University, Harriet and Charles Luckman Fine Arts Complex Los Angeles CA • Capitol Center for the Arts Concord NH • Capitol Center Jazz Orchestra Concord NH • Caribou Performing Arts Center Caribou ME • Carolina Performing Arts Series at University of Noth Carolina at Chapel Hill Chapel Hill NC • Carpenter Performing Arts Center Long Beach CA • Jose Castillo Worcester MA • Castleton State College, Fine Arts Center Castleton VT • Cedar River Complex Osage IA • Celebration Barn Theater South Paris ME • Celebrity Series of Boston Boston MA • The Center for the Performing Arts Carmel IN • Central District Forum of Arts & Ideas Seattle WA • Centre for the Living Arts / Saenger Theatre Mobile AL • Chandler Center for the Arts Randolph VT • Chez Bushwick, Inc. 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